

PAM

Mandate action plan 2020-2023

A municipalist strategy
for sustainable development
[2021 Edition]

SUMMARY



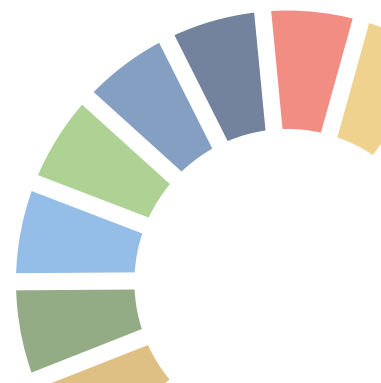
**Diputació
Barcelona**

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1. A municipalist strategy for sustainable development

The PAM is designed to reaffirm the role of the Provincial Council as a reference for municipalism and local policies.

The 2020-2023 mandate action plan, or PAM 2020-2023, is the strategic document containing the main political objectives undertaken as a response to Barcelona Provincial Council's priorities and the lines of action implemented to achieve them. In order to execute it, the corporation pools together and allocates all the resources at its disposal. It establishes a roadmap for the mandate, capable of adapting to any new needs and political priorities that may emerge as a result of changes in the economic and social context of the province of Barcelona.

The PAM 2020-2023 updates and renews the corporation's commitment to strengthening local self-government, and aims to ensure that the Provincial Council continues to be a reference for municipalism and local policies, within the framework of the 2030 Development Agenda Sustainable and the New Urban Agenda.

Barcelona Provincial Council has become one of the first government administrations to implement its institutional commitment to sustainable development and it has incorporated the 17 sustainable development goals of the United Nations 2030 Agenda into its strategic goals; to achieve these, it develops instruments for local cooperation, executes the mandate's transformative projects and implements budgetary sub-programmes.



2. Acting locally, thinking globally

The PAM 2020-2023 is designed to be a tool that offers comprehensive support for the municipal councils and regional councils of the province of Barcelona.

The Plan is based on two sets of guidelines: the document Foundations of the agreement for the investiture of the chair of Barcelona Provincial Council, of 5 July 2019, and the new document Foundations for the Government of Barcelona Provincial Council 2019-2023, which adapts the former to the post-COVID-19 scenario.

Approved in the midst of the pandemic, the PAM 2020-2023 is designed to be a tool that offers comprehensive support for the municipal councils and regional councils of the province of Barcelona so that they can address the social and health emergency caused by COVID-19, as well as the impact of the lockdown and the resulting recession. At the same time, the corporation wants to strategically guide this support to help society recover from the crisis in a sustainable manner, from an economic, social and environmental point of view, taking advantage of the transformative power of local action to reduce inequalities, curb climate change and build a green and circular economy.

This dual need to act locally to minimise the impact of the crisis we are experiencing and, at the same time, think globally to guide the recovery towards a new development model is palpable throughout the design of the 2020-2023 Mandate Action Plan, and has also framed its development during the second half of 2020.





3. Structure and contents of the PAM 2020-2023

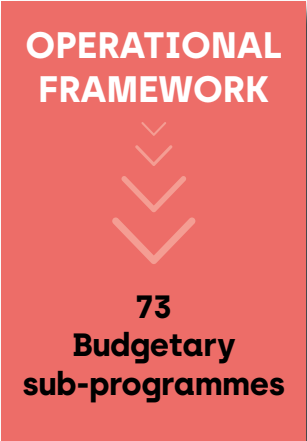
Both the strategic and operational frameworks have been aligned with the sustainable development goals.

The Barcelona Provincial Council Mandate Action Plan 2020-2023 encompasses both a strategic framework and an operational framework.

The **strategic framework** is comprised of the mission, vision, values, strategic goals, the new architecture for local cooperation and 21 transformative projects that must help tackle the social and economic consequences of the COVID-19 crisis, hand in hand with local governments in the province of Barcelona, and help advance towards sustainable development. All these elements determine the priority areas for government action during the period 2020-2023.

The **operational framework** is made up of nine public policy action areas of Barcelona Provincial Council's corporate departments. Each area is defined in an ordered list of budgetary sub-programmes and in a selection of the main indicators of the activity.

Both the strategic and operational frameworks have been aligned with the Sustainable Development Goals (SDGs), though adapted to the reality of the local governments in the province and of the Provincial Council itself.





4. Strategic framework

4.1. Mission, vision and values

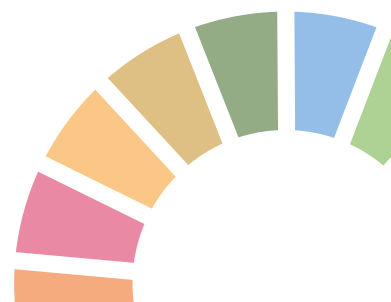
The **mission**, or *raison d'être* of Barcelona Provincial Council according to the governing body, is as follows:

“Barcelona Provincial Council reinforces the local governments of the province of Barcelona through different cooperation mechanisms to contribute to a future new normal that is more socially inclusive, more respectful of the environment and that promotes recovery and economic growth in all towns and cities”.

The **vision**, or direction towards which the governing body wants to lead Barcelona Provincial Council in the next three years, is expressed as follows:

“Barcelona Provincial Council wishes to promote the sustainability of the network of municipalities and regional councils in the province, integrating the principles and goals of the United Nations 2030 Agenda for Sustainable Development and the New Urban Agenda in the strategies and public policies of the corporation, in order to guarantee the rights, the security and the opportunities of the region and its citizens now and in the future”.

“Barcelona Provincial Council wishes to promote the sustainability of the network of municipalities and regional councils in the province, integrating the principles and goals of the United Nations 2030 Agenda for Sustainable Development and the New Urban Agenda in the strategies and public policies of the corporation, in order to guarantee the rights, the security and the opportunities of the region and its citizens now and in the future.”

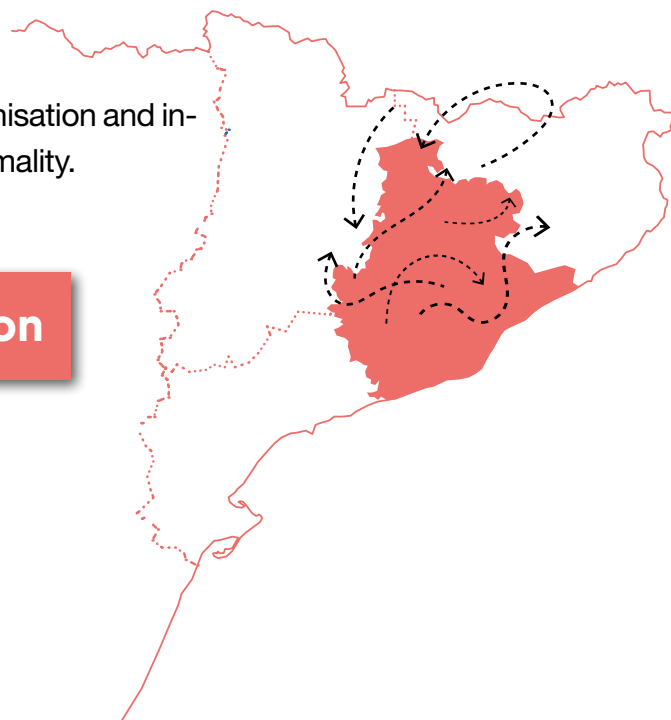
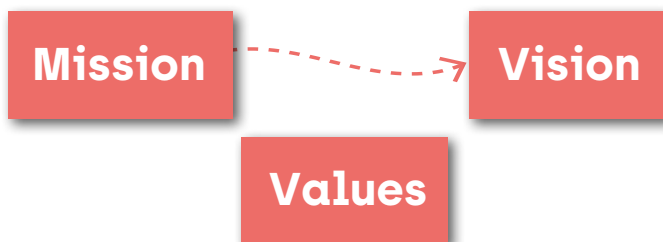




The **values** that guide all government action during this mandate are:

- Respect for political pluralism, institutional loyalty and dialogue in decision-making.
- Local autonomy and co-responsibility between different government authorities.
- Effectiveness, sustainability and efficiency in Barcelona Provincial Council policies for local coordination.
- A local approach, territorial balance and inter-municipal solidarity, so that government action is at the service of the people and the region
- Institutional integrity, professionalism, modernisation and innovation: a new administration for a new normality.

One of the values is the adoption of a local approach, territorial balance and inter-municipal solidarity, so that government action is at the service of the people and the region.





4.2. Strategic goals

The **16 strategic goals** for this mandate are a localised version of the SDGs, that is, adapted to the reality of our local governments and of the province of Barcelona. They are shown below in order according to the contribution of the corporation's transformative projects and the budgetary sub-programmes:



1. Promote local policies that are effective, innovative and co-create public value (related to SDG 16).



2. Ensure that the province of Barcelona's Network of Local Governments is inclusive, secure and resilient, through the deployment of the New Urban Agenda (related to SDG 11).



3. Promote sustained, inclusive and sustainable economic growth, as well as the improvement of local talent and decent work (related to SDG 8).



4. Reduce inequality between people and regions, and promote social inclusion through policies that combat vulnerabilities (related to SDG 10).

The corporation's municipalist strategy for sustainable development works towards five main strategic goals based on SDGs 3, 8, 10, 11 and 16.





5. Strengthen local public health strategies, especially those targeting the most vulnerable groups, and promote well-being at all ages (related to SDG 3).



6. Contribute to providing the region with amenities, infrastructure and a resilient, sustainable and innovative industrial fabric (related to SDG 9).



7. Contribute to ensuring inclusive and quality public education, and promote lifelong learning opportunities for all (related to SDG 4).



8. Strengthen partnerships for sustainability in all areas (related to SDG 17).



9. Promote responsible and local consumption and sustainable production in our towns and cities (related to SDG 12).



10. Take urgent action to combat climate change (related to SDG 13).



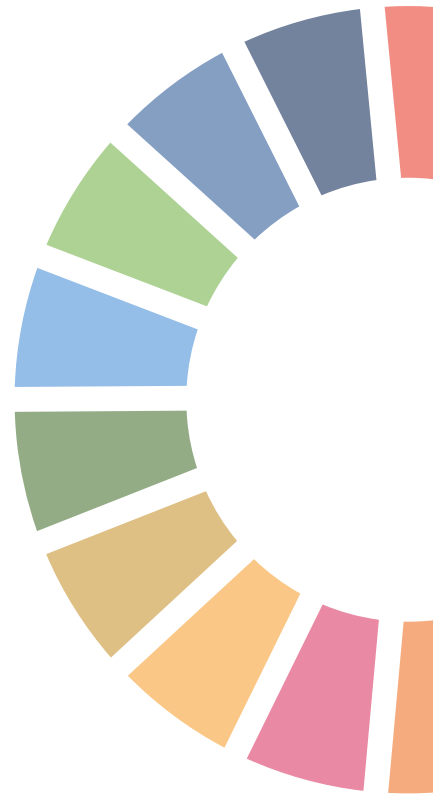
11. Contribute to achieving gender equality and empower all women and girls (related to SDG 5).



12. Contribute to ensuring sustainable water and sanitation management in all towns and cities (related to SDG 6).



13. Promote the local use and generation of green energy which is local, affordable and safe (related to SDG 7).





14. Promote the sustainability of ecosystems, curb the loss of biological diversity and foster green and natural spaces (related to SDG 15).



15. End poverty in all towns and cities (related to SDG 1).



16. Contribute to safeguarding ecosystems in the province's municipalities through resilient agricultural practices (related to SDG 2).

The Provincial Council contributes very significantly to achieving the sustainable development goals. Indeed, its programmes and policies are linked to varying degrees to all the SDGs, with the exception of goal 14 on life below water.

Most significant are the two goals associated with the *raison d'être* of the Provincial Council, which are to **cooperate with other local governments in the province of Barcelona to promote local institutions and policies that create public value (related to SDG 16 on peace, justice and strong institutions) and to build an inclusive, secure and resilient network of local governments (related to SDG 11 on sustainable cities and communities).**






These two strategic goals encompass a large number of transformative projects and budgetary sub-programmes and aim to strengthen the province’s Network of Local Governments, based on a broad and rebalancing territorial vision, which ensures equal access for citizens to local services regardless of where they live.

Also important are the goals of promoting sustainable economic growth, with particular emphasis on job creation (related to SDG 8, decent work and economic growth); the reduction of inequalities between people and between regions (related to SDG 10, on reduced inequalities), and the strengthening of local public health strategies (related to SDG 3, on good health and well-being).

All these goals are supported by others such as strengthening the resilience and innovation of the industrial fabric (related to SDG 9), ensuring inclusive public education (related to SDG 11) and, of course, achieving gender equality as a cross-cutting element that should guide actions in all areas (related to SDG 5).

Cooperation with local governments to promote institutions and local policies able to create public value



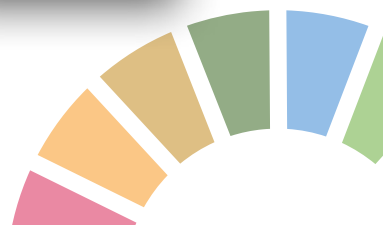
16 PEACE, JUSTICE AND STRONG INSTITUTIONS



Inclusive, secure and resilient network of local governments



11 SUSTAINABLE CITIES AND COMMUNITIES



The two major strategic goals encompass a large number of transformative projects and budgetary sub-programmes

It is also worth underlining the key role of environmental sustainability. The importance given by the 2030 Agenda to environmental issues means that actions in this area are spread across various SDGs. Key to this aspect is the management of natural parks, the promotion of renewable energies and the sustainable management of water and sanitation.

We reinforce the Network of Local Governments with a broad and rebalancing vision that ensures that citizens enjoy equal access to services, regardless of where they live.





4.3. The new architecture for local cooperation

While this Mandate Action Plan was being drafted, the COVID-19 crisis suddenly erupted in our lives. This unexpected event led the Provincial Council to implement a two-speed local cooperation strategy. On the one hand, short-term action, with the approval of the Emergency Plan for economic and social recovery. And on the other, medium-term action, reflected in the new 2020-2023 Local Government Network Coordination Plan.

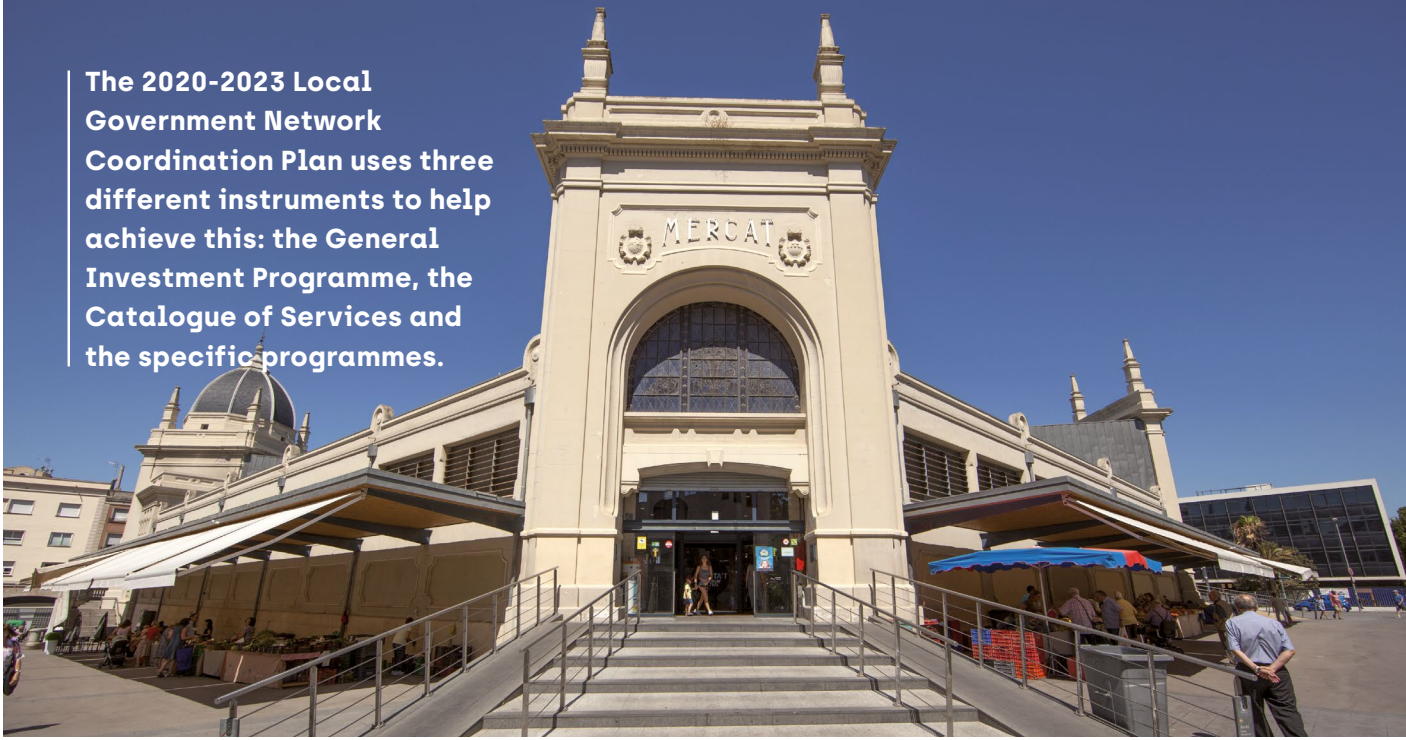
The Emergency Plan for economic and social recovery aims to strengthen municipal budgetary solvency and organizational stability, and support local governments in their drive towards social and economic recovery. It is divided into five lines of support for local authorities:

- “No municipality left behind” programme, providing aid to town councils to pay their extraordinary running costs and swiftly executed investments to tackle the COVID-19 crisis.
- Municipal emergency programme, providing aid to pay for extraordinary expenses linked to the social vulnerability generated by the COVID-19 crisis.

The Emergency Plan for economic and social recovery aims to strengthen municipal budgetary solvency and organisational stability, and support local governments in their drive towards social and economic recovery.



The 2020-2023 Local Government Network Coordination Plan uses three different instruments to help achieve this: the General Investment Programme, the Catalogue of Services and the specific programmes.



- Specific road programme, to improve municipal roads.
- Economic and employment development programme, to support the local economy and employment.
- Sociocultural reactivation programme, to mitigate the effects of COVID-19 in the social, cultural, educational and sports spheres of the municipalities.

In addition to this package of measures aimed at immediate action, the local public cooperation policy is a key element in the corporation's Mandate Action Plan for channelling the most significant public actions in the medium term. With this in mind, the Provincial Council has adopted a new model of cooperation, the 2020-2023 Local Government Network Coordination Plan. This Plan is firmly committed to promoting local public policies that guarantee equality and social integration, and is aimed at promoting more sustainable local investment. It uses three different instruments to help achieve this: the General Investment Programme, the Catalogue of Services and the specific programmes.



The **General Investment Programme** is designed to support local governments when making investments in sustainability or maintenance which also promote the economic diversification of the region. The resource allocation formula is objective, balanced and transparent, and the programme is aligned with this Mandate Plan and the SDGs when it comes to prioritising and choosing which actions should be funded.

The **Catalogue of services** contains all the economic, material and technical resources that Barcelona Provincial Council makes available to the province's town councils and regional councils.

Finally, there are **specific programmes** designed to achieve specific objectives that cannot be met ordinarily by the General investment programme or the Catalogue of services. They always focus on a specific target group, or a specific industry or local competence.





4.4. The 21 transformative projects

The **transformative projects** are designed to respond to the global challenges that will define the future of our society, as well as others with a sectoral content. There are five major cross-cutting challenges that need to be addressed: environmental, economic and social sustainability, for which we must learn to find a balance; the fourth industrial revolution, in which we must learn to minimise risks and take advantage of opportunities; population ageing, which will involve challenges of all kinds (digital, employment, care, etc.); a diverse society, which will have to be structured around a single inclusive citizenry; and sexual and gender equality and diversity, which must be guaranteed by tackling educational, economic, social and gender inequalities.

The transformative projects express the commitment of Barcelona Provincial Council to localise the 2030 Agenda, and there are twenty one of them. These are shown below in order of the four spheres of the 2030 Agenda to which the Provincial Council and its local policies can contribute the most: people, prosperity, planet and partnerships.

The transformative projects express the commitment of Barcelona Provincial Council to localise the 2030 Agenda.



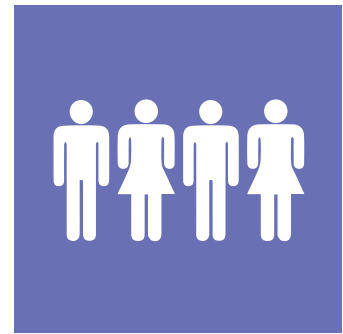
People

In this aspect there are three major, closely interlinked challenges. The first is the challenge of gender equality, the right to sexual and gender diversity and a life free of violence against women. The second is the challenge of equal opportunities. And the third, the challenge of social inclusion, within the context of the community dimension that is fundamental today to design transformative policies that promote cohesion and social integration based on a local perspective.

The transformative projects related to the people sphere are:

1. New educational opportunities 4.10: support and new educational opportunities to combat early school leaving

New educational opportunities must be promoted to combat early school leaving through a guidance and support system for young people between 16 and 24 years of age at risk with shared technological assistance that underpins and universalises information at the local level.



There are nine transformational projects related to the people sphere.

2. Childhood and adolescence programme: from risk to equality, health and well-being

Trains children and adolescents in the responsible use of ICT and promotes social skills and healthy habits.

3. Sport for young people, active society

Endows municipal care services for young people with the figure of the sports teacher who accompanies adolescents and young people in sport and recreational activities.

4. Transformative culture

Promotes cultural actions aimed at raising awareness, training and empowering professionals and citizens to achieve the 2030 Agenda through innovative and creative methodologies in a collaborative environment.

5. CulturaMENT

Makes cultural resources, tools and content available to local councils to help them promote cultural projects that support the well-being of people suffering from mental illness and to integrate them into the cultural offer of the municipality.

6. Network of regions free of violence against women

Designs and deploys a series of programmes, services and resources that help to ensure and defend a fundamental right such as to living a life free of violence from a comprehensive, multidisciplinary and intersectional perspective.

7. Neighbourhoods and communities: drivers of social transformation

Seeks comprehensive intervention in complex urban areas aimed at reducing socio-economic inequalities and promoting inclusive co-existence, participation and social cohesion.

The Childhood and Adolescence Programme: from risk to equality, health and well-being, aims to reduce risks in the use of information and communication technologies.

The Transformative culture project consists of promoting cultural actions aimed at raising awareness, training and empowering professionals and citizens to achieve the 2030 Agenda.



8. Towards a new public system of care in the community

The project aims to strengthen and improve local public care services, especially home social care and telecare, as well as resources for non-professional caregivers.

9. Guarantee of income and basic rights

Its objective is to promote the development of new policies that guarantee access to a decent income and coverage of everyone's basic needs, especially, the most vulnerable, whose problems have exacerbated with the COVID-19 pandemic.



Prosperity

This sphere is about ensuring that all people can enjoy a prosperous life and that economic, social and technological progress is in harmony with the natural environment. Barcelona Provincial Council wants to promote smarter, more environmentally sustainable and more socially inclusive economic development in towns and cities, through actions that modernise the productive fabric, the tourism sector and local urban trade, and policies to promote environments conducive to innovation, the employability of people, entrepreneurship and the social economy.

The transformative projects related to the prosperity sphere are:

10. Markets 2030: spaces of opportunity

Revitalises municipal markets, introduces local products, gives new uses to empty or available spaces, and positions them as a public service incorporated into digital online distribution platforms.



Barcelona is much more: a sustainable tourist destination. This project consists of extending the culture of sustainable tourism to local and regional destinations, as well as to tourism companies and services in the region, underpinned by a commitment to sustainability.



11. Employment, talent and technology

Improves the digital skills of the unemployed, employed and inactive, and increases the participation of vulnerable groups (women, young people, the long-term unemployed) in industrial, scientific and technological professions.

The employment, talent and technology project consisting of improving the digital skills of the unemployed, employed and inactive, as well as increasing the participation of vulnerable groups.

12. Barcelona is much more: a sustainable tourist destination

Extends the culture of sustainable tourism to local and regional destinations, as well as to tourism companies and services in the region, under the Biosphere seal.

13. Vies Blaves (Blue Routes) Barcelona

Rehabilitates the channels of the rivers Llobregat, Cardener and Anoia within the limits of Barcelona province, so they can be used by the public, always respecting their biodiversity.

14. Fibre optic cabling of the road network

Provides the public with access to broadband communications, promotes economic activity and improves competitiveness.

The local urban agenda project supports local councils in the definition of local action plans aligned with the criteria of the Urban Agenda.



Planet

This sphere involves towns and cities becoming more inclusive habitats and sustainable territories. In this regard, the Provincial Council will support, in particular, the commitments undertaken as part of the Urban Agenda of Catalonia, a participatory tool promoted by the Government of Catalonia to boost the opportunities and meet the challenges generated by the increasing urbanisation of the country, under the principles of the New Urban Agenda.

The transformative projects related to the planet sphere are:

15. Promoting local urban agendas

This project consists of supporting local councils in the definition of local action plans aligned with the criteria of the Urban Agenda, but applying them to the local reality, aligning local public investments and providing resources from the corporation to achieve this.





16. Renewables 2030

This project consists of the large-scale deployment of renewable energies in the energy consumption of local authorities and creating different models of energy communities, in order to move towards a decarbonised and less delocalised economy.

Renewables 2030 consists of the large-scale deployment of renewable energies in the energy consumption of local authorities.

17. Energy and climate action plan

This programme aims to decarbonise Barcelona Provincial Council's direct activity and that which it offers to municipalities, in order to meet the targets set by the European Union to reduce emissions by 2030 and 2050, and includes measures for adapting to the impact of climate change.



Partnerships

This sphere is about ensuring that we have public administrations that are endowed with efficient and sustainable amenities and services, as well as with human, organisational and technological capital that is at the forefront of Europe; administrations with a greater capacity to grow through knowledge and more willing to work transversally and join forces with other administrations, businesses and universities.

The transformative projects related to the partnerships sphere are:

18. A coordinated network

This project consists of ensuring that the corporation's local cooperation activity is better adapted to the needs and expectations of local authorities, in accordance with principles of greater transparency, justice and territorial balance, supporting and empowering local governments rather than simply providing aid.



The coordinated network project is designed to ensure that the corporation's local cooperation activity is better adapted to the needs and expectations of local authorities.

The Local government analysis centre for territorial cohesion will promote the territorial balance and cohesion of small municipalities.



19. Modernise the internal management of local governments through technological, digital and organisational transformations

This project involves the promotion of public innovation and the adoption of a strategic planning tool in the corporation’s programmes dedicated to strengthening the internal structures and digital environment of local governments, in order to help modernise their internal management.

The modernisation of the internal management of local governments will be promoted through technological, digital and organisational transformations.

20. Municipal services analysis centre for territorial cohesion

This project involves the creation of the Local government analysis centre for territorial cohesion, in line with the role of the corporation in promoting the territorial balance and cohesion of small municipalities.

21. Professional and digital Barcelona Provincial Council

This project consists of addressing various challenges facing Barcelona Provincial Council in terms of human resources and organisation, such as the structural interim nature of a part of the workforce or the need to deal with intergenerational change.



5. Operational framework

5.1. The public policies action areas of the corporate departments

The PAM 2020-2023 defines nine action areas of the public policies of Barcelona Provincial Council's corporate departments. These guidelines should orient the work of these departments in the process of deploying the Plan, as well as any other corporate strategies and policies that are promoted.

Below is a brief explanation of the main public policies of the Plan promoted by each of the nine corporate departments of the Provincial Council.

1. Office of the Chair: for a renewed commitment with a new boost to municipalism

One of the priorities of the Office of the Chair is to renew the municipalist strategy to make it more ambitious. Intensive work is also being done to build a strong and cohesive network of municipalities and regional councils through a new model of local cooperation and new initiatives for good corporate governance and institutional integrity.

The corporation wants to play a key role in representing the municipalities of the province in all relevant areas and decision-making spheres. The 2030 Agenda and the SDGs warrant this demand, since they offer a unique opportunity to link the great global challenges of humanity with the essential appropriation at the community level that will enable us to move towards sustainable development in the current circumstances.

Office of the Chair
Support for governing bodies
Local coordination
Secretariat General
Corporate security
Official publications
Communication and publications
International relations and foreign action
European cooperation
Corporate strategy
Comprehensive assistance for local government. General Admin.
Development cooperation
Management of the Llars Mundet complex
Management of the Maternitat complex
Management of the Torribera complex
Corporate collaborations with the Government of Catalonia

The Government of Catalonia, the Spanish Government and the European Union must offer a new boost to municipalism and local policies. It is also necessary to strengthen the European dimension of this new municipalist drive by integrating the major strategies of the European Union and its global dimension into the corporation and local governments, through a decentralised cooperation that stimulates the localisation of the 2030 Agenda in the local governments of developing countries.

2. Department of Human Resources, Finance and Internal Services: for a highly qualified, talented human capital that innovates and is efficient in corporate management

The Provincial Council’s greatest resource is its people. This department will create more public sector jobs to increase the workforce in key areas of the corporation, facilitate transfers to local authorities and create a new professional career, establishing an organisation that combines experience with new talent.

In addition to these measures, the corporation will consolidate its workforce, promoting the new Gender Equality Plan and laying the foundations for adapting people management to the requirements of a fully digitalised administration, which enables employees to telework effectively and under the best conditions.

In this regard, the Internal Protocol to guarantee the provision of its own services and activities during the COVID-19 lockdown rollback process has been the basis of the roadmap that must guarantee internal management efficiency and maximise the public value that the Provincial Council contributes to the municipal councils and regional councils, in short, to the public.

Likewise, the province’s municipalities will continue to have access to consolidated lines of financial aid such as the Local Credit Programme and the Caixa de Crèdit, without ruling out other measures that may be adopted in this area.

Department of Human Resources, Finance and Internal Services

- Management of the Sant Miquel del Fai Natural Area**
- Pensions**
- Social action measures**
- Personnel management of the corporation**
- General obligations of Chapter 1**
- Corporate logistics**
- Internal resource management and contracting**
- Contingencies and unclassified functions**
- Financial administration**
- Comprehensive local government support.**
- Financial Admin.**
- Conservation and management of assets and external property**
- Projects, works and maintenance of premises**
- Management of the Llars Mundet complex**
- Management of the Maternitat complex**
- Management of the Torribera complex**
- Treasury**
- Support for financing and financial solvency**

A new Gender Equality Plan will be promoted and people management will be adapted to the requirements of a fully digitalised administration.

3. Department of Innovation, Local Governments and Territorial Cohesion: towards comprehensive organisational, technological and training support for local governments

This Department plays a key role in modernising the management structures of municipalities, regional councils and the Provincial Council itself in terms of training, technology and information systems and electronic processing and organisation.

In accordance with the Plan, it is opening new spaces for participation and networking to establish effective lines of cooperation that improve management, as well as implement economic and technical measures that provide local governments with the methodological and procedural aspects needed to allow them to operate completely digitally.

The Plan is also committed to transparency. Work is being done to ensure the quality of the information that appears on the local transparency portals and, in particular, on the Provincial Council's Transparency Portal needs to be accurate and available for the public to use.

Finally, one of the main principles of digital transformation is establishing the technological basis that supports a system of teleworking and collaborative work.

4. Department of Infrastructure and Natural Areas: infrastructure connecting the territory, new urban agenda, rural development and balance with nature and the countryside

Support continue to be given to uphold municipal policies that protect the quality of consolidated urban spaces and undevelopable land, and in particular those that mitigate the emergence of segregated urban habitats and prevent gentrification, speculation, deterioration of residential areas and the proliferation of sub-standard housing.

There is also a need to further strengthen the capacity of local governments to ensure the right to decent and adequate housing for all and to improve the quality and quantity of affordable housing.

The aim is also to increase the number of energy-sustainable and socially inclusive amenities, as well as to work on public spaces to improve the health of the population.

Urban infrastructure must be environmentally sustainable and spatial data infrastructure must be inclusive and accessible.

Department of Innovation, Local Governments and Territorial Cohesion

- Information technology at the municipal level
- Digital innovation
- Corporation personnel management
- Comprehensive assistance for local government. General admin.
- Management of internal IT resources

Department of Infrastructure and Natural Areas

- Improvement of public amenities and urban spaces
- Urban and territorial management
- Forest management and fire prevention
- Planning and management of protected natural areas
- Infrastructure, parks and river areas
- LIFE Tritó Montseny
- Architectural heritage action
- Rural development
- BCN SMART RURAL
- Tourism and territorial management
- Maintenance of the local road network
- Improvement of the local road network
- Local road administration
- Local map management

Likewise, the local architectural heritage must also continue to be valued as a way to take advantage of endogenous and non-relocatable resources at the service of local development and to promote rural development.

Of note during this mandate is the approval of the Zonal Plan of the road network owned by Barcelona Provincial Council, the first of its kind and of this scope promoted by the Provincial Council in more than eighty years. In addition, the Department wants to take advantage of the road system to promote non-motorised sustainable mobility and to ensure the fibre optic network reaches all municipalities.

Finally, the Department will also support towns and cities in preserving biodiversity and mitigating the environmental impact of urban activities on natural and rural areas, playing an important role in the ecology, landscape and territorial balance, as it is already doing through the Barcelona Provincial Council Natural Park Network, which contributes its experience in managing an area covering more than 100,000 hectares.

5. Department of Climate Action: sustainability policies through climate and energy partnerships

The main objective of the Department for Climate Action in this mandate is to take transformative government action from an environmental perspective, promoting a strategy for mitigating and adapting to climate change and promoting sustainable energy in the Provincial Council and in the province’s local authorities, making it a leader in Europe in this regard.

This initiative must be accompanied by intensive local measures to achieve the objectives of the first Summit on Air Quality in the Barcelona conurbation, within the framework of climate change mitigation and adaptation plans promoted by the province’s local governments and which, in this mandate, must be extended to the Provincial Council itself.

In the field of clean energy, the corporation is investing significantly to encourage an energy transition in infrastructure, businesses and the social fabric, aimed at promoting the local production of renewable energy and, in particular, to encourage the use of thermal applications in municipal buildings and facilities.

The Zonal Plan of the road network owned by Barcelona Provincial Council focuses on taking advantage of these roads for non-motorised sustainable mobility and for fibre optics to reach all municipalities.

Department of Climate Action

- Climate change mitigation and sustainability
- Environmental assessment and management
- Environmental awareness and dissemination

6. Department of Economic Development, Tourism and Trade: employment and entrepreneurship, trade and tourism on the path to innovation

Traditional economic sectors must be modernised, exploring new more sustainable models, taking advantage of the province’s urban potential and assessing the opportunities opened up by digital transformation and energy transition.

In terms of employment, the Provincial Council is clearly committed to especially on creating quality jobs, reducing the digital divide and integrating the most vulnerable groups into the workplace.

In terms of business, the productive base must be transformed to make it more competitive, with support provided by local authorities to companies and entrepreneurs.

In terms of strategies, the Plan provides for the support of local governments in promoting sustainable economic development, fostering economic innovation and new economies, as well as in decision-making linked to economic development.

In terms of tourism, the corporation will continue to promote sustainable and responsible tourism, supporting local and regional tourism management, promoting Barcelona as a destination and boosting the tourism sector in the province to improve the offer.

Finally, the Department will continue to promote local trade and markets. The aim is to consolidate a line of action based on the principles of sustainability, proximity, environmental and social commitment, which is committed to a model of trade, services and municipal markets capable of meeting new consumption needs.

7. Department of Education, Sport and Young People: an investment to reduce inequality

This Department is giving new impetus to local education policies, placing special emphasis on those aspects that can most actively contribute to social inclusion and prioritising young people and disadvantaged groups.

The Department will continue to focus on education at the municipal level, which currently involves providing municipalities with resources for the operation, management and sustainability of

Department of Economic Development, Tourism and Trade

- Support for the local labour market
- Local commercial fabric
- Promotion of tourism
- Regional tourism management
- Support for the productive fabric
- Strategies for economic development

Department of Education, and Young People

- Youth policies
- Local education policies
- Transferred education services
- Promotion of sport in municipalities
- Sports facilities and research
- CRTTT School of Textiles. Canet de Mar

municipal schools, as well as to implement the model of the International Association of Educating Cities, in which the school is a meeting space, a resource and an agent of change at the same time.

In addition, the network of municipally owned sports facilities will need to be consolidated. During this mandate, work is being done especially to enhance sport in particular as a tool for social and community inclusion.

8. Department of Culture: building the fourth pillar of sustainable development at the grassroots level, through the library network and local cultural policies

The Department of Culture is working to promote the access of all citizens to the cultural offer of the province’s municipalities, with initiatives that attract new audiences and expand the activities offered in local cultural networks (in particular, theatres and museums), to further develop the idea of culture as a tool of social transformation.

In addition, work will continue on reforming the library model. The traditional role of libraries as spaces that promote reading must be adapted to account for an increasingly digital society, to turn them into lifelong learning spaces and promote their role in guaranteeing equal access to culture, creativity and experimentation.

In the current context, the Municipal Library Network must make the most of its capillarity in the region to become a physical and virtual meeting point that is easily accessible to citizens.

9. Department of Equality and Social Sustainability: policies for social cohesion and full citizenship in a diverse society

The action of this Department focuses on guaranteeing public health, well-being, personal autonomy, care in situations of need, as well as social inclusion and promotion, and on ensuring that municipalities are spaces of equality, guaranteeing rights and opportunities, respectful of differences and free from discrimination.

In terms of young people, the planning and implementation of local youth policies should be promoted.

Department of Culture
Regional public reading system
Municipal archives and local documentary heritage
Museums and movable cultural heritage
Palacio Güell
Local cultural development
Support for artistic dissemination in municipalities

The Municipal Library Network must make the most of its capillarity in the region to become a physical and virtual meeting point.

The Plan is designed to focus especially on the groups most affected both by the economic crisis of recent years and by the effects of COVID-19: the elderly, adolescents and children and their families, among others. The care model for the elderly will be reviewed to try to ensure they can live in their own homes for as long as possible. Equal opportunities for children and adolescents will be promoted; basic rights such as food, housing or essential supplies will be guaranteed; anti-poverty and social inclusion programmes will be implemented, and support and accompaniment will continue to be provided to municipal reception facilities for migrants.

A priority will be to create municipalities that are welcoming, intercultural, accessible, respectful of diversity, cohesive and co-responsible and that promote coexistence and community action from the local perspective.

The Provincial Council reaffirms its commitment to equality and non-discrimination policies and will directly address the feminisation of poverty, which has intensified as a structural phenomenon due to the COVID-19 crisis. At the same time, it will promote policies of non-discrimination for reasons of sexual orientation, through the LGTBI programme.

Department of
Social Cohesion,
Citizenship and
Welfare

Support for municipal social
services

Support for families, the
elderly and care for
dependents

Nursing homes for temporary
stays

Equality and Citizenship

Women's school

Public health

Consumer policies

The Plan is designed to focus especially on the groups most affected both by the economic crisis of recent years and by the effects of COVID-19.

6. Monitoring the Plan



The system used to monitor the PAM 2020-2023 aims to indicate the degree of implementation and main results and as well as to promote the continuous improvement and adaptation of the plan to the needs of local authorities and the priorities of the governing body.

The monitoring of the PAM 2020-2023 for the year 2020 has included a qualitative assessment of the action carried out and a scorecard that summarises the development of the institution's activity indicators (both for transformative projects and budget sub-programmes), as well as an update and improvements report.

This monitoring of the year 2020 has highlighted the Provincial Council's effort to address the effects of COVID-19 in our towns and cities and prepare the way for a sustainable recovery from the crisis that has arisen at the same time. Ahead of 2021, it has also resulted in important changes and updates in the PAM. This happened at an operational level with the approval of the budget for the fiscal year 2021, and at a strategic level with the incorporation of two new transformative projects to strengthen the community care system and the local guaranteed income and basic needs system.

Both the monitoring documentation and the edition of the PAM 2020-2023 for the year 2021 to which it has given rise can be read at the Transparency Portal of the Provincial Council and on the PAM website, which includes a specific electronic monitoring platform.

For the first time, a specific electronic platform for viewing and monitoring this Plan is being offered to the public, which represents a qualitative leap in the Provincial Council's accountability for its government action.

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